1. State of the University
2. FY19 Operating Budget
3. Budget Risks
4. Capital Budget
UConn: State of the University

UConn’s budget supports growth and excellence in the academic mission.

- As Connecticut’s flagship university—ranked 18th in the nation—UConn has a unique mission to educate the State’s future leaders and pioneer innovation in new products and start-up businesses through world-class research and broad educational opportunities.

- UConn produces a solid return on the State’s $585 million investment by contributing $3.4 billion annually to its $260 billion economy, employing 1 out of every 90 jobs in the State.

- With steady State support, UConn can improve on this return by attracting internationally renowned faculty to produce more cutting-edge research and teach the brightest students from across Connecticut, the United States, and the world.
Consequences of Declining Support

With continued reductions in State support and rising fringe benefit costs, UConn is subject to risks that impact students and our economy.

**Impacts on Students**
- Students pay more in tuition & fees to offset declining State support.
- Class sizes increase while class offerings decrease, resulting in poorer educational quality and longer times to graduation.
- Student services are cut to compensate for increased fringe costs, including fewer academic advisors, mental health counseling, and other support services.

**Impacts on Faculty and Staff**
- Competition for and retention rates of best faculty decline.
- Attracting fewer of the best faculty has a negative impact on research grants and productive industry partnerships.
- Fewer staff are available to support faculty research and student education.
### UConn is Already Lean in Administrative Ranks

**UConn administrators support more students than all of our peers in Top 30 public universities, and support more faculty than all but two of our peers.**

<table>
<thead>
<tr>
<th>School</th>
<th>Student to Administrator Ratio</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Connecticut</td>
<td>241.8</td>
</tr>
<tr>
<td>Virginia Tech</td>
<td>235.1</td>
</tr>
<tr>
<td>Purdue University-Main Campus</td>
<td>179.0</td>
</tr>
<tr>
<td>Rutgers, State U. of New Jersey</td>
<td>166.2</td>
</tr>
<tr>
<td>University of Massachusetts-Amherst</td>
<td>140.5</td>
</tr>
<tr>
<td>University of North Carolina at Chapel Hill</td>
<td>119.0</td>
</tr>
<tr>
<td>University of Maryland-College Park</td>
<td>103.1</td>
</tr>
<tr>
<td>Clemson University</td>
<td>93.7</td>
</tr>
<tr>
<td>University of California-Santa Barbara</td>
<td>91.2</td>
</tr>
<tr>
<td>University of California-Davis</td>
<td>71.8</td>
</tr>
<tr>
<td>Colorado School of Mines</td>
<td>63.1</td>
</tr>
<tr>
<td>University of California-San Diego</td>
<td>63.1</td>
</tr>
<tr>
<td>University of Wisconsin-Madison</td>
<td>60.2</td>
</tr>
<tr>
<td>University of California-Irvine</td>
<td>56.7</td>
</tr>
<tr>
<td>Texas A &amp; M University-College Station</td>
<td>53.4</td>
</tr>
<tr>
<td>University of Washington</td>
<td>52.4</td>
</tr>
<tr>
<td>University of Minnesota-Twin Cities</td>
<td>49.3</td>
</tr>
<tr>
<td>University of Florida</td>
<td>49.2</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>School</th>
<th>Faculty to Administrator Ratio</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rutgers, State U. of New Jersey</td>
<td>15.0</td>
</tr>
<tr>
<td>Virginia Tech</td>
<td>14.3</td>
</tr>
<tr>
<td>University of Connecticut</td>
<td>14.1</td>
</tr>
<tr>
<td>Purdue University-Main Campus</td>
<td>10.1</td>
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<tr>
<td>University of North Carolina at Chapel Hill</td>
<td>9.8</td>
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<tr>
<td>University of Massachusetts-Amherst</td>
<td>7.8</td>
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<tr>
<td>University of Maryland-College Park</td>
<td>6.1</td>
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<tr>
<td>University of Wisconsin-Madison</td>
<td>5.7</td>
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<tr>
<td>University of Washington</td>
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<tr>
<td>Clemson University</td>
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<tr>
<td>University of California-Davis</td>
<td>5.0</td>
</tr>
<tr>
<td>University of California-San Diego</td>
<td>4.5</td>
</tr>
<tr>
<td>University of Minnesota-Twin Cities</td>
<td>4.4</td>
</tr>
<tr>
<td>University of Michigan-Ann Arbor</td>
<td>4.3</td>
</tr>
<tr>
<td>University of Pittsburgh</td>
<td>4.1</td>
</tr>
<tr>
<td>Colorado School of Mines</td>
<td>4.0</td>
</tr>
<tr>
<td>University of California-Santa Barbara</td>
<td>3.9</td>
</tr>
<tr>
<td>University of California-Irvine</td>
<td>3.4</td>
</tr>
</tbody>
</table>

Lists include the top 18 public institutions on the associated measures (of the top 30 public institutions).

---

IPEDS data from Fall 2016: Student FTE / Management FTE and Faculty FTE / Management FTE
UConn & UConn Health are presenting a $2.4B balanced budget for FY19.

<table>
<thead>
<tr>
<th>FY19 Budget ($M)</th>
<th>Uconn-Storrs &amp; Regionals</th>
<th>Uconn Health</th>
<th>Combined Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Block Grant</td>
<td>190.6</td>
<td>123.3</td>
<td>313.9</td>
</tr>
<tr>
<td>Fringe Benefits &amp; Adjustments</td>
<td>156.2</td>
<td>115.5</td>
<td>271.7</td>
</tr>
<tr>
<td><strong>Total State Support</strong></td>
<td><strong>$ 346.8</strong></td>
<td><strong>$ 238.8</strong></td>
<td><strong>$ 585.6</strong></td>
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<tr>
<td>Tuition/Fees</td>
<td>554.2</td>
<td>25.5</td>
<td>579.7</td>
</tr>
<tr>
<td>Grants/Contracts/Foundation</td>
<td>103.2</td>
<td>80.2</td>
<td>183.4</td>
</tr>
<tr>
<td>Auxiliary Enterprise Revenue</td>
<td>214.3</td>
<td>-</td>
<td>214.3</td>
</tr>
<tr>
<td>Net Patient Revenue</td>
<td>-</td>
<td>538.3</td>
<td>538.3</td>
</tr>
<tr>
<td>Interns/Residents</td>
<td>-</td>
<td>69.0</td>
<td>69.0</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>35.9</td>
<td>72.1</td>
<td>108.1</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$ 1,254.4</strong></td>
<td><strong>$ 1,023.9</strong></td>
<td><strong>$ 2,278.3</strong></td>
</tr>
<tr>
<td>Research Fund</td>
<td>113.2</td>
<td>23.7</td>
<td>136.9</td>
</tr>
<tr>
<td><strong>Total Current Funds Revenues</strong></td>
<td><strong>$ 1,367.5</strong></td>
<td><strong>$ 1,047.6</strong></td>
<td><strong>$ 2,415.2</strong></td>
</tr>
<tr>
<td>Salaries &amp; Wages</td>
<td>503.9</td>
<td>412.5</td>
<td>916.4</td>
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<tr>
<td>Fringe Benefits</td>
<td>277.1</td>
<td>254.1</td>
<td>531.2</td>
</tr>
<tr>
<td>Drugs/Medical Supplies</td>
<td>-</td>
<td>98.6</td>
<td>98.6</td>
</tr>
<tr>
<td>Other Expenses/Equipment/Energy</td>
<td>256.9</td>
<td>242.5</td>
<td>499.4</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>183.9</td>
<td>-</td>
<td>183.9</td>
</tr>
<tr>
<td>Debt Service/Projects</td>
<td>33.7</td>
<td>16.2</td>
<td>49.9</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$ 1,255.4</strong></td>
<td><strong>$ 1,023.9</strong></td>
<td><strong>$ 2,279.3</strong></td>
</tr>
<tr>
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<td>23.7</td>
<td>135.8</td>
</tr>
<tr>
<td><strong>Total Current Funds Expenditures</strong></td>
<td><strong>$ 1,367.5</strong></td>
<td><strong>$ 1,047.6</strong></td>
<td><strong>$ 2,415.1</strong></td>
</tr>
<tr>
<td><strong>Net Gain/(Loss) Loss</strong></td>
<td><strong>$ 0.0</strong></td>
<td><strong>$ 0.0</strong></td>
<td><strong>$ 0.0</strong></td>
</tr>
</tbody>
</table>

State Block Grant represents FY19 appropriations budget.
UCONN STORRS & REGIONALS
How We Closed FY19 Budget Gap

After allowing for planned tuition increases, the budget gap for FY19 dropped to $22.8M. By allocating cuts to departments and estimating State funding for SEBAC payments, UConn was able to balance the budget.

Cuts will be absorbed by the departments through attrition, efficiency gains, and other operational reductions.
The FY19 budget increases by only 2.8% over FY18, despite a 12% increase in fringe costs.

### Storrs & Regionals

<table>
<thead>
<tr>
<th>Revenues ($M)</th>
<th>Expenditures ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Block Grant</td>
<td>Salaries &amp; Wages</td>
</tr>
<tr>
<td></td>
<td>190.6</td>
</tr>
<tr>
<td>Fringe Benefits &amp; Adjustments</td>
<td>277.1</td>
</tr>
<tr>
<td>Total State Support</td>
<td>Total Operating Fund</td>
</tr>
<tr>
<td>$346.8</td>
<td>$1,255.4</td>
</tr>
<tr>
<td>Tuition</td>
<td>Other Expenses</td>
</tr>
<tr>
<td>418.5</td>
<td>214.4</td>
</tr>
<tr>
<td>Fees</td>
<td>Energy</td>
</tr>
<tr>
<td>135.7</td>
<td>21.9</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>Equipment</td>
</tr>
<tr>
<td>81.5</td>
<td>20.6</td>
</tr>
<tr>
<td>Foundation/Endowment</td>
<td>Student Financial Aid</td>
</tr>
<tr>
<td>21.7</td>
<td>183.9</td>
</tr>
<tr>
<td>Sales &amp; Services</td>
<td>Debt Service/Projects</td>
</tr>
<tr>
<td>21.5</td>
<td>33.7</td>
</tr>
<tr>
<td>Auxiliary Enterprise Revenue</td>
<td></td>
</tr>
<tr>
<td>214.3</td>
<td>Total Operating Fund</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$1,255.4</td>
</tr>
<tr>
<td>14.4</td>
<td>Research Fund</td>
</tr>
<tr>
<td>Total Operating Fund</td>
<td>$112.1</td>
</tr>
<tr>
<td></td>
<td>Total Operating Expenditures</td>
</tr>
<tr>
<td>$1,254.4</td>
<td>$1,367.5</td>
</tr>
<tr>
<td>Research Fund</td>
<td>Net Gain/Loss</td>
</tr>
<tr>
<td>113.2</td>
<td>$0.0</td>
</tr>
<tr>
<td>Total Current Funds Revenues</td>
<td></td>
</tr>
<tr>
<td>$1,367.5</td>
<td></td>
</tr>
</tbody>
</table>

Note: Use of decimals may result in rounding differences.
## FY18-FY19 Comparison

<table>
<thead>
<tr>
<th>FY18 Forecast ($M)</th>
<th>FY19 Budget ($M)</th>
<th>Favorable / (Unfavorable) ($M)</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Block Grant</td>
<td>191.3</td>
<td>190.6</td>
<td>(0.7)</td>
</tr>
<tr>
<td>Fringe Benefits &amp; Adjustments</td>
<td>135.8</td>
<td>156.2</td>
<td>20.3</td>
</tr>
<tr>
<td><strong>Total State Support</strong></td>
<td><strong>$ 327.2</strong></td>
<td><strong>$ 346.8</strong></td>
<td><strong>$ 19.6</strong></td>
</tr>
<tr>
<td>Tuition</td>
<td>399.9</td>
<td>418.5</td>
<td>18.6</td>
</tr>
<tr>
<td>Fees</td>
<td>136.5</td>
<td>135.7</td>
<td>(0.8)</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>82.5</td>
<td>81.5</td>
<td>(1.0)</td>
</tr>
<tr>
<td>Foundation/Endowment</td>
<td>21.0</td>
<td>21.7</td>
<td>0.7</td>
</tr>
<tr>
<td>Sales &amp; Services</td>
<td>21.5</td>
<td>21.5</td>
<td>-</td>
</tr>
<tr>
<td>Auxiliary Enterprise Revenue</td>
<td>219.6</td>
<td>214.3</td>
<td>(5.3)</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>12.9</td>
<td>14.4</td>
<td>1.5</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$ 1,220.9</strong></td>
<td><strong>$ 1,254.4</strong></td>
<td><strong>$ 33.4</strong></td>
</tr>
<tr>
<td>Research Fund</td>
<td>111.5</td>
<td>113.2</td>
<td>1.7</td>
</tr>
<tr>
<td><strong>Total Current Funds Revenues</strong></td>
<td><strong>$ 1,332.4</strong></td>
<td><strong>$ 1,367.5</strong></td>
<td><strong>$ 35.1</strong></td>
</tr>
<tr>
<td>Salaries &amp; Wages</td>
<td>495.4</td>
<td>503.9</td>
<td>(8.4)</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>249.2</td>
<td>277.1</td>
<td>(27.9)</td>
</tr>
<tr>
<td>Other Expenses/Equipment</td>
<td>235.1</td>
<td>235.0</td>
<td>0.1</td>
</tr>
<tr>
<td>Energy</td>
<td>20.9</td>
<td>21.9</td>
<td>(1.0)</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>171.4</td>
<td>183.9</td>
<td>(12.5)</td>
</tr>
<tr>
<td>Debt Service/Projects</td>
<td>54.3</td>
<td>33.7</td>
<td>20.6</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$ 1,226.3</strong></td>
<td><strong>$ 1,255.4</strong></td>
<td><strong>$ (29.2)</strong></td>
</tr>
<tr>
<td>Research Fund</td>
<td>106.1</td>
<td>112.1</td>
<td>(6.0)</td>
</tr>
<tr>
<td><strong>Total Current Funds Expenditures</strong></td>
<td><strong>$ 1,332.4</strong></td>
<td><strong>$ 1,367.5</strong></td>
<td><strong>$ (35.2)</strong></td>
</tr>
<tr>
<td>Net Gain/(Loss) Loss</td>
<td><strong>$ 0.0</strong></td>
<td><strong>$ 0.0</strong></td>
<td><strong>$ -</strong></td>
</tr>
</tbody>
</table>

State Block Grant represents current allotment forecast (FY18) and appropriation (FY19)
FY19 Revenue by Category

The University relies more on tuition than any other revenue source at nearly 31%, greater than state support at 25%.

<table>
<thead>
<tr>
<th>Revenues ($M)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>State Block Grant</td>
<td>190.6</td>
</tr>
<tr>
<td>Fringe Benefits &amp; Adjustments</td>
<td>156.2</td>
</tr>
<tr>
<td>Total State Support</td>
<td>$346.8</td>
</tr>
<tr>
<td>Tuition</td>
<td>418.5</td>
</tr>
<tr>
<td>Fees</td>
<td>135.7</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>81.5</td>
</tr>
<tr>
<td>Foundation/Endowment</td>
<td>21.7</td>
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<tr>
<td>Sales &amp; Services</td>
<td>21.5</td>
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<tr>
<td>Auxiliary Enterprise Revenue</td>
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</tr>
<tr>
<td>Research Fund</td>
<td>113.2</td>
</tr>
<tr>
<td>Total Current Funds Revenues</td>
<td>$1,367.5</td>
</tr>
</tbody>
</table>

- Tuition 30.6%
- State Support 25.4%
- Auxiliary Enterprise Revenue 15.7%
- Fees 9.9%
- Grants & Contracts 6.0%
- Foundation 1.6%
- Sales & Services 1.6%
- Research Fund 8.1%
- Other Revenue 1.1%
- Block Grant 55%
- Fringe and Adjustments 45%

Note: Use of decimals may result in rounding differences.

State Block Grant represents FY19 appropriations budget
UConn State Block Grant

UConn seeks stability of the current State block grant allotment level, which is approaching a 20-year low point.
As State support declines, UConn must rely more on tuition revenue, which is obtained through more students, flexibility in residency mix, and higher rates.

Tuition Assumption FY21:
• Tuition assumes no rate increase in FY21 due to expiration of the current 4 year plan. This is for illustrative purposes until a new tuition plan is adopted.
Fringe benefit costs continue to grow, now accounting for over 20% of the University’s operating budget.

<table>
<thead>
<tr>
<th>Category</th>
<th>Expenditures (M$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Wages</td>
<td>503.9</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>277.1</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>214.4</td>
</tr>
<tr>
<td>Energy</td>
<td>21.9</td>
</tr>
<tr>
<td>Equipment</td>
<td>20.6</td>
</tr>
<tr>
<td>Student Financial Aid</td>
<td>183.9</td>
</tr>
<tr>
<td>Debt Service/Projects</td>
<td>33.7</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$ 1,255.4</strong></td>
</tr>
<tr>
<td>Research Fund</td>
<td>$ 112.1</td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td><strong>$ 1,367.5</strong></td>
</tr>
</tbody>
</table>

Note: Use of decimals may result in rounding differences.
As fringe costs’ share of total budget rises, students pay more for fringe expenses and less for student service expenses.

Fringe rates are dictated by the State Comptroller's Office. UConn has no input or control over these rates.
Projected Deficits for Next 2 Years

While the FY19 proposed budget is balanced, we project substantial deficits for FY20-FY21, driven by collective bargaining and fringe benefit costs.

<table>
<thead>
<tr>
<th></th>
<th>FY20</th>
<th>FY21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Projected Deficit (millions)</td>
<td>$28.7</td>
<td>$63.2</td>
</tr>
</tbody>
</table>

**Deficit Mitigation Strategies to Consider**

- Revisit Tuition Plan, and raise tuition in 2021 or earlier, which may impact affordability.
- Increase Enrollment, which will bring more tuition, but may increase class size, faculty to student ratio, reduce average SAT score, and affect ranking.
- Require students to live on-campus, which may turn some students away.
- Freeze staff hiring, which may affect staff retention and have deleterious effects on research, teaching and academic performance.
- Restructure departments for savings, which may lead to the loss of our best faculty and/or staff.
UConn Health Budget Mitigation FY2019 ($M)

FY19 Original Projection w/o Intervention

- Dental Clinics
- Non-Labor Contracts
- Pharmacy Contract/340B
- JDH CMS Rural Reclass
- Other Initiatives (Attrition or Cost savings)
- Clinical Revenue Enhancement
- Revenue Cycle Management Project
- FY 2019 Operating Budget
- Deferred Maintenance
- Equipment

FY 2019 Spending Plan

- $0.0
- ($40.5)
- ($38.5)
- ($33.0)
- ($27.5)
- ($22.0)
- ($16.5)
- ($11.0)
- ($5.5)
- $0.0

Amounts in millions of dollars.
# FY19 UConn Health Proposed Budget

## Revenues ($M)

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Amount ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Block Grant</td>
<td>123.3</td>
</tr>
<tr>
<td>Fringe Benefits &amp; Adjustments</td>
<td>115.5</td>
</tr>
<tr>
<td>Total State Support</td>
<td>$238.8</td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>25.5</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>80.2</td>
</tr>
<tr>
<td>Interns/Residents</td>
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</tr>
<tr>
<td>Net Patient Revenue</td>
<td>538.3</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>72.1</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$1,023.9</strong></td>
</tr>
</tbody>
</table>

## Expenditures ($M)

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>Amount ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Wages</td>
<td>412.5</td>
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<tr>
<td>Fringe Benefits</td>
<td>254.1</td>
</tr>
<tr>
<td>Drugs/Medical Supplies</td>
<td>98.6</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>242.5</td>
</tr>
<tr>
<td>Debt Service/Projects</td>
<td>16.2</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$1,047.6</strong></td>
</tr>
</tbody>
</table>

## Current Funds Revenues

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Amount ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Current Funds Revenues</strong></td>
<td><strong>$1,047.6</strong></td>
</tr>
</tbody>
</table>

**Net Gain/(Loss)**

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount ($M)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Gain/(Loss)</strong></td>
<td><strong>$-</strong></td>
</tr>
</tbody>
</table>
FY19 Revenue by Category

Largest source of revenue is patient care, at 51.4% of total revenues.

<table>
<thead>
<tr>
<th>Revenues ($M)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>State Block Grant</td>
<td>123.3</td>
</tr>
<tr>
<td>Fringe Benefits &amp; Adjustments</td>
<td>115.5</td>
</tr>
<tr>
<td>Total State Support</td>
<td>$ 238.8</td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>25.5</td>
</tr>
<tr>
<td>Grants &amp; Contracts</td>
<td>80.2</td>
</tr>
<tr>
<td>Interns/Residents</td>
<td>69.0</td>
</tr>
<tr>
<td>Net Patient Revenue</td>
<td>538.3</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>72.1</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$1,023.9</strong></td>
</tr>
</tbody>
</table>

| Total Current Funds Revenues | $1,047.6 |

- Block Grant 52%
- Fringe Benefits & Adjustments 48%
- State Support 22.8%
- Net Patient Revenue 51.4%
- Other Revenue 6.8%
- Research and Restricted Funds 2.3%
- Interns/Residents 6.6%
- Tuition and Fees 2.4%
- Grants & Contracts 7.7%
• Block Grant includes Bioscience CT and Workers’ Compensation
• Bioscience CT funding began in FY13 and workers compensation was included in the appropriation in FY16
FY 19 Expense Budget

Personal Services and Fringe Benefits represents 64.0% of total Operating Expenditures.

<table>
<thead>
<tr>
<th>Expenditures ($M)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Wages</td>
<td>412.5</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>254.1</td>
</tr>
<tr>
<td>Drugs/Medical Supplies</td>
<td>98.6</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>242.5</td>
</tr>
<tr>
<td>Debt Service/Projects</td>
<td>16.2</td>
</tr>
<tr>
<td><strong>Total Operating Fund</strong></td>
<td><strong>$ 1,023.9</strong></td>
</tr>
</tbody>
</table>

Research and Restricted Expenditures 23.7

Total Operating Expenditures $1,047.6
Rising Costs – Fringe Benefits Expense

Comparison of UConn Health Fringe rates with other hospitals’ rates (CHA average)

John Dempsey Hospital vs Connecticut Hospital Association Fringe Rate

Fringe differential payments from the State vs actual difference between UConn Health and CHA hospital fringe rates (FY19 $13.5M vs $57.4M equals $43.9M unfunded differential)
Budget Risks Impact Students Most

If State support continues to decline and fringe costs continue to climb, UConn will be forced to make decisions that threaten our Top 20 standing among public flagship universities in the US.

**State Support**
- Students will bear the impact of reduced State support through higher tuition and fees.
- Continued reductions will have a direct impact on faculty and staff, too, and the State’s economy.

**Fringe Costs**
- Students will bear the impact of rising fringe costs through reduced student services as fringe costs comprise a larger share of the budget.
- SAG award has an annual budgetary impact of up to $57M for UConn and $71M for UConn Health.
UConn Health faces the same risks as UConn Storrs but has additional exposure within patient revenue, which makes up over 51% of total revenues.

Patient Revenue
- Payer mix and volume uncontrollable
- Provider based reimbursement
- Medicaid reimbursement
- Consolidation of other systems reducing outside referrals

UConn and UConn Health seek commitments to protect students and patients from State fiscal challenges.
CAPITAL BUDGET
90% of the $360M capital budget will provide funding for active construction projects, with remaining 10% dedicated to planning and design.

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Amount ($)</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>UConn - NextGenCT</td>
<td>$187</td>
<td>Academic &amp; Research Facilities-Gant, Fine Arts, STEM 1; DM &amp; Infrastructure; Parking; Equipment</td>
</tr>
<tr>
<td>UCH – Equipment</td>
<td>13</td>
<td>Electronic Medical Record System</td>
</tr>
<tr>
<td>Total UCONN 2000 State Bonds</td>
<td>$200</td>
<td>Facilities &amp; Infrastructure Repairs, Pedestrian Safety Improvements, Central Utility Plant Improvements, etc.</td>
</tr>
<tr>
<td>UConn Funds</td>
<td>35</td>
<td>Facilities &amp; Infrastructure Repairs, Pedestrian Safety Improvements, Central Utility Plant Improvements, etc.</td>
</tr>
<tr>
<td>UConn Revenue Bonds</td>
<td>125</td>
<td>Recreation Center &amp; Infrastructure, Athletic Stadia</td>
</tr>
<tr>
<td><strong>Total Capital Budget</strong></td>
<td><strong>$360</strong></td>
<td>All capital projects costing $500K or more are submitted for Board action on a project by project basis</td>
</tr>
</tbody>
</table>
UCONN 2000 State Bonds

The State approved a revised bonding schedule in October 2017 which deferred significant funding to future years.

- $200M in FY19 will fund year 5 of the 13-year NextGenCT capital program.

- $937M of authorized bond funds remain in FY20-FY27 for projects that are already under construction or are in planning/design.

- UConn delayed, re-scoped and cancelled multiple projects in the capital plan as a result of the bond fund deferrals.

<table>
<thead>
<tr>
<th>Bonds ($M)</th>
<th>UConn</th>
<th>UCH</th>
<th>Total</th>
<th>Deferrals</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY96-FY99</td>
<td>382.0</td>
<td></td>
<td>382.0</td>
<td></td>
</tr>
<tr>
<td>FY00-FY05</td>
<td>580.0</td>
<td></td>
<td>580.0</td>
<td></td>
</tr>
<tr>
<td>FY05-FY18</td>
<td>1,371.5</td>
<td>812.9</td>
<td>2,184.4</td>
<td>(95.5)</td>
</tr>
<tr>
<td>FY19</td>
<td>187.0</td>
<td>13.0</td>
<td>200.0</td>
<td>(51.0)</td>
</tr>
<tr>
<td>FY20</td>
<td>291.6</td>
<td></td>
<td>291.6</td>
<td>22.6</td>
</tr>
<tr>
<td>FY21</td>
<td>186.2</td>
<td></td>
<td>186.2</td>
<td>(5.3)</td>
</tr>
<tr>
<td>FY22</td>
<td>101.4</td>
<td></td>
<td>101.4</td>
<td>(42.6)</td>
</tr>
<tr>
<td>FY23</td>
<td>98.0</td>
<td></td>
<td>98.0</td>
<td>(14.0)</td>
</tr>
<tr>
<td>FY24</td>
<td>85.0</td>
<td></td>
<td>85.0</td>
<td>11.5</td>
</tr>
<tr>
<td>FY25</td>
<td>70.1</td>
<td></td>
<td>70.1</td>
<td>70.1</td>
</tr>
<tr>
<td>FY26</td>
<td>63.6</td>
<td></td>
<td>63.6</td>
<td>63.6</td>
</tr>
<tr>
<td>FY27</td>
<td>40.6</td>
<td></td>
<td>40.6</td>
<td>40.6</td>
</tr>
<tr>
<td>Total</td>
<td>$3,457.0</td>
<td>$825.9</td>
<td>$4,282.9</td>
<td>$0.0</td>
</tr>
</tbody>
</table>
Major Buildings Opened in FY 2018

**UConn Hartford Campus:**
Hartford Times Building: 164,000 square feet, 5 floors, August 2017 completion
- 38 Prospect Street Building: 38,870 square feet, 4 floors + penthouse, May 2017 completion
- Hartford Public Library: 12,000 square feet, August 2017 completion
- Cost: ~$140M

**Stamford Residential Housing**
- Master Lease of a new building (funded via operating budget)
- 6 floor facility with 116 units housing close to 300 students in various occupancy configurations
- August 2017 completion

**Engineering & Science Building**
- 115,000 square feet, 5 floors + penthouse
- Substantial completion October 2017
- Cost: ~$94M
Major Capital Projects in Construction

- **Recreation Center**
  - $100M budget
  - August 2019

- **UCH Clinic Building Renovations**
  - $91M budget
  - February 2019

- **Fine Arts Production Center**
  - $33M budget
  - October 2019

- **Gant Building Renovations**
  - $180M budget
  - December 2023
NextGenCT Capital Budget Plan

Bond funding deferrals have delayed/cancelled multiple projects and threatened the success of growth in the science program.

<table>
<thead>
<tr>
<th>Prior Year</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20</th>
<th>FY21</th>
<th>FY22</th>
<th>FY23</th>
<th>FY24</th>
<th>FY25</th>
<th>FY26</th>
<th>FY27</th>
</tr>
</thead>
<tbody>
<tr>
<td>Budget ($M)</td>
<td>$506.2</td>
<td>$205.3</td>
<td>$260.1</td>
<td>$251.0</td>
<td>$269.0</td>
<td>$191.5</td>
<td>$144.0</td>
<td>$112.0</td>
<td>$73.5</td>
<td></td>
<td></td>
</tr>
<tr>
<td>FY17 Deferral</td>
<td></td>
<td></td>
<td>(26.0)</td>
<td>26.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FY18 Deferral</td>
<td></td>
<td></td>
<td>(95.5)</td>
<td>(51.0)</td>
<td>22.6</td>
<td>(5.3)</td>
<td>(42.6)</td>
<td>(14.0)</td>
<td>11.5</td>
<td>70.1</td>
<td>63.6</td>
</tr>
<tr>
<td>Revised Budget*</td>
<td>$506.2</td>
<td>$179.3</td>
<td>$190.6</td>
<td>$200.0</td>
<td>$291.6</td>
<td>$186.2</td>
<td>$101.4</td>
<td>$98.0</td>
<td>$85.0</td>
<td>$70.1</td>
<td>$63.6</td>
</tr>
</tbody>
</table>

Major Completed Projects:
Werth Residence Tower,
Putnam Refectory, Monteith,
New Hartford Campus,
Engineering & Science

Gant STEM Renovation & Infrastructure Improvements
STEM Research Center 1 & Infrastructure Improvements

Science Program Delayed

Major Infrastructure Upgrades (i.e. sewer, water, steam, electrical repairs & upgrades, parking, roadways) - Delayed
Deferred Maintenance/Academic Renovations (i.e. roof/HVAC repairs, research lab/housing renovations) - Delayed
Equipment Acquisitions (i.e. fMRI, fire truck, ambulance, EMR, CORE-CT implementation) - Delayed

*Revised Budget includes State bond funds only and does not include funds the University has added to the program. Note: Chart reflects which fiscal years the funding is phased over for selected major projects and not the specific construction period.
Continued stable funding is essential for execution of the capital plan.

**Project Planning**
- Project delays result in increased costs and reduced project scopes.
- UConn seeks long-term commitment to priority academic and deferred maintenance projects needed to ensure continued operations.

**Bond Funding**
- Starting/stopping projects affects reputation and bid responses/pricing.
- UConn seeks bond fund amounts in statute since funding for major projects is phased over multiple years.

**Future**
- Not all capital needs are fully funded or included in the current plan.
- UConn seeks to identify funding strategies while limiting the impact to the strained operating budget.
June 27, 2018

TO: Members of the Board of Trustees

FROM: Scott A. Jordan
Executive Vice President for Administration and Chief Financial Officer

RE: Spending Plan for Fiscal Year 2019 for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve the Spending Plan for Fiscal Year 2019 of $1,367.5 million for the University of Connecticut, Storrs and Regional Campuses.

BACKGROUND:

The Operating Budget for Fiscal Year 2019 includes $1,367.5 million of revenue to cover $1,367.5 million of expenses. The University is presenting a balanced budget for FY19, despite continued pressures resulting from a declining State block grant and increased fringe benefit costs.

On May 15, 2018, the Governor signed the FY19 State budget bill, which included a block grant of $190.6 million ($346.8 million with fringe reimbursement and adjustments) for UConn. We are grateful to the State legislature and Governor for their continued support of UConn and recognize the ongoing financial constraints on the State of Connecticut. However, this level of State funding is approaching a 20-year low. In addition to the reductions already realized in FY19’s block grant, UConn is at risk for an additional 5% or $9.5 million ($16.3 million with fringe) of cuts as part of the Governor’s rescission authority should the State budget dip into deficiency during FY19. State support, which consists of both the block grant and fringe reimbursement, is critical to the University.

UConn has continued to manage its budget closely to account for these reductions in State Support as well as rising fringe benefit costs. To address the shortfalls, UConn has implemented strategic cuts to units across campuses, made judicious hiring decisions, created operational efficiencies including reorganization of various administrative areas, raised tuition as part of our four-year tuition plan and implemented a new three-year rate plan on housing and dining. This additional revenue is necessary for UConn to balance our budget, but the increase in tuition, room and board rates affects our students and their families.
It is important to note that despite reductions in State funding, UConn has made significant gains in improving academic quality in recent years. This includes being ranked as the 18th top public university in *U.S. News and World Report* with outstanding SAT scores among members of our freshmen classes as well as high school class rankings.

In spite of ongoing fiscal struggles, UConn will continue to focus on protecting academic excellence, providing strong student support, and supporting the research mission of the University. To support our students, UConn continues, despite financial challenges, to increase our financial aid budget, with need-based aid at 18.0% of tuition and overall student financial aid of $183.9 million, or 15% of our operating budget.

In recent years, UConn has made significant gains and improved academic quality on every metric and we stand committed to maintaining and enhancing our academic excellence whenever possible in support of our students and the state of Connecticut. UConn success is vital to the success of the State of Connecticut. UConn educates the State’s future leaders and pioneers innovation in new products and start-up businesses through excellent research and broad educational opportunities.
June 27, 2018

TO: Members of the Board of Trustees

FROM: Scott A. Jordan
Executive Vice President for Administration and Chief Financial Officer

RE: Fiscal Year 2019 Capital Budget

RECOMMENDATION:

That the Board of Trustees approve a capital budget of $360,000,000 for Fiscal Year 2019 which is comprised of $35,000,000 of University funds, $125,000,000 of UConn Revenue bonds, and $200,000,000 of State bond funds.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the Fiscal Year 2019 capital budget of $360,000,000.”

BACKGROUND:

In order to manage all capital fund sources in a strategic and transparent manner, UConn is proposing an all funds capital budget for approval. Note that UConn Health includes non-State bond funds for capital projects in their annual Spending Plan proposal.

The proposed capital budget for FY19 of $360,000,000 includes $35,000,000 of University funds, $125,000,000 of UConn Revenue bonds, and $200,000,000 of UCONN 2000 State bond funds. The two attached documents reflect the capital spending plan detail:

- Attachment A - the proposed FY19 capital budget spending plan
- Attachment B - the UCONN 2000 Phase III State Bond Plan by Fiscal Year

The FY19 capital budget does not provide approval for specific projects, per our capital policies and procedures, all capital projects, no matter the fund source, costing $500,000 or more are submitted for Board action on a project-by-project basis.

Program & Planning Adjustments:
While it is critical to have a long-term capital plan with a stable funding source, it is important to recognize that the plan is a live document which is continuously under review by senior management. This approach allows the University the flexibility to be responsive to changing
project needs as well as external market factors/drivers. Over the past year, the capital budget plan has been adjusted due to the following:

- Changes to phasing (deferral) of State bond funds
- Revised cashflows or timing changes
- Scope changes and (un)favorable bids
- New projects
- Defunding of projects/project closeouts

The third phase of the UCONN 2000 capital program, which includes the Bioscience Connecticut and Next Generation Connecticut (NextGenCT) initiatives, continues to provide critical State bond funding for the University. While the capital funding phase of the Bioscience CT initiative is complete, the NextGenCT program is well underway and meeting the objectives of the initiative. Now entering its fifth year, NextGenCT is moving at full speed, creating new construction jobs and making strategic investments in Connecticut’s future. By investing in science, technology, and engineering as well as the overall infrastructure at UConn, we will attract, train, and retain students, researchers, and future leaders in Connecticut. These individuals will work, live, start businesses and create jobs in Connecticut.

In October 2017, the enacted FY18 & FY19 State budget significantly deferred the original NextGenCT State bonding schedule and extended the bonding program by three years from FY24 through FY27. The University subsequently delayed and deferred $334.1M of projects. The deferrals over the past two years have required us to adjust our priorities within the capital program. In order to avoid additional costs associated with further delaying or shutting down projects in construction, it is critical that future levels of capital funding remain intact to support major projects that are phased over multiple years.

The table below reflects the remaining State bond authorizations (in millions) currently in statute:

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>UConn</th>
<th>UCH</th>
<th>Total Bond Amount</th>
<th>Deferrals</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>$187.0</td>
<td>$13.0</td>
<td>$200.0</td>
<td>($51.0)</td>
</tr>
<tr>
<td>2020</td>
<td>291.6</td>
<td></td>
<td>291.6</td>
<td>22.6</td>
</tr>
<tr>
<td>2021</td>
<td>186.2</td>
<td></td>
<td>186.2</td>
<td>(5.3)</td>
</tr>
<tr>
<td>2022</td>
<td>101.4</td>
<td></td>
<td>101.4</td>
<td>(42.6)</td>
</tr>
<tr>
<td>2023</td>
<td>98.0</td>
<td></td>
<td>98.0</td>
<td>(14.0)</td>
</tr>
<tr>
<td>2024</td>
<td>85.0</td>
<td></td>
<td>85.0</td>
<td>11.5</td>
</tr>
<tr>
<td>2025</td>
<td>70.1</td>
<td></td>
<td>70.1</td>
<td>70.1</td>
</tr>
<tr>
<td>2026</td>
<td>63.6</td>
<td></td>
<td>63.6</td>
<td>63.6</td>
</tr>
<tr>
<td>2027</td>
<td>40.6</td>
<td></td>
<td>40.6</td>
<td>40.6</td>
</tr>
</tbody>
</table>

Indenture Amendments:
The law specifically gives the Board the authority to make revisions to project budgets and related indentures. It would be virtually impossible to manage a thirty-two-year capital program without the authority to make such adjustments. These revisions are complex because 1) there
are many projects, 2) UConn must operate within statutory annual bond caps, 3) tax-related expenditure requirements must be observed and 4) the adjustments to many lines generally involve projects which span a number of years. While revisions may affect current projects, given the annual bond caps, they also have a rollout effect over the next decade. The Board of Trustees has the authority to amend past indentures in order to reflect changes as project budgets are finalized or other events affect the capital budget for a given prior fiscal year. At this time, the University plans on making these changes to Supplemental Indentures during the fall 2018.

Statutory Changes:
The State bond bill approved in October 2017 included changes to the UCONN 2000 Act specified in statute. As previously mentioned, the bill extended the third phase of the Act by three years until FY 2027. The total State bond amount for the thirty-two-year program remains unchanged at $4.3 billion. The proposed bill clarified the named line to be “Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities” for UConn and UConn Health. In addition, the proposed bill added the following definition:

"Utility, infrastructure, administrative and support facilities" includes any project as defined in subdivision (16) of this section for such facilities at Storrs or the regional campuses or at the health center including any building or structure essential, necessary or useful for such facilities and includes, without limitation, new construction, expansion, extension, addition, renovation, restoration, replacement, repair and deferred maintenance of such facilities, and all appurtenances and facilities either on, above or under the ground that are used or usable in connection with any of such facilities and all other aspects of a project related to or in support of such facilities.

The purpose of this named line clarification and new definition was to address the construction of new facilities (e.g. new utility structures and upgrades – water pollution control processing plant, utility tunnels) and/or renovation projects that are critically important for continued operations at the campuses that are not expressly listed as named projects in the Act. There also are new construction or renovation projects that are non-academic in nature, but are essential to ensuring that the campuses can continue to serve the students, faculty and staff on a daily basis. While these changes have no fiscal impact to the State, they do allow the University greater flexibility to be responsive to the needs of the campuses.

University Funds & UConn Revenue Bonds:
Since there are not enough State bonds to fund all capital projects, it is important for UConn to utilize other fund sources for other high priority capital and maintenance initiatives. These requests are reviewed and approved in the same way as State bond funded projects. In addition, the University may choose to utilize cash balances to temporarily fund capital projects in advance of the issuance of new UConn Revenue bonds or to bridge cash flow for State bond funded projects. UConn issued Revenue bonds in the spring of 2018 for the Recreation Center & Infrastructure project and the Athletics District Development project. The proposed FY19 capital budget reflects the plan to spend $125,000,000 of this Revenue bond issuance.
Project Summaries

A brief description of the projects included in the FY19 capital budget is included below. These are very general summaries; individual project budget descriptions (which are acted upon separately) provide much more detail regarding project scope, timetable, cost and funding sources. As always, the proposed use of capital funds for UConn Health is forwarded to you with the recommendation and endorsement of UConn Health’s Board of Directors, who discussed and acted on these items on June 18, 2018.

Academic and Research Facilities
Currently, there are three major projects in various stages within this category: Babbidge Library Renovations, Gant Renovations, and STEM Research Center 1.

The Homer Babbidge Library Renovation project will complete all the remaining work identified in the Library master plan and will renovate the main plaza level and portions of three other floors in the building. The Homer Babbidge Library Renovation will be conducted within the existing footprint of the building and will be phased over a three-year period to allow the Library to remain operational during the renovation. The project is currently in Design. A five-year implementation plan was developed and portions of the work were previously released to create sufficient space to complete a larger renovation of the building (i.e. Homer Babbidge Library Level 1 Renovation, Q&W Tutorial Center Relocation and Level 4 Event Space Renovation).

The 285,000 gross square foot Gant Science Complex will be renovated to accommodate current and future University needs in response to growing student enrollment in STEM programs. These improvements will include classrooms, lecture halls, teaching and research laboratories, faculty offices and support spaces. Exterior site and plaza areas will be improved to make them more inviting and accessible to the campus community. The building envelope (façades and roofs) will be reconstructed to provide a more attractive waterproof skin with better energy performance. A new light court will be built that encloses the existing opening at the Gant Plaza. Construction on the south wing and light court began in Winter 2018 and is anticipated to be complete in Summer 2019. Planning and design of Phases 2 and 3 is underway, with construction anticipated to be complete on all phases in Fall 2023.

The STEM Research Center 1 building is a keystone in the effort to fulfill the mandates of NextGenCT and will provide critical new research facilities for the existing and new STEM faculty. The 200,000 square foot research facility will be designed to meet both the current and future programmatic requirements of the University as it seeks to balance the anticipated rise in student enrollment in STEM programs with future programmatic research needs. Design for the new facility is underway and anticipated to be complete in Fall 2019.

Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities
Per statute, the “deferred maintenance” portion of the project name is defined as “repair of an infrastructure or structure that was not maintained, repaired or replaced in the usual course of maintenance and repair.” In addition, the University undertakes projects to repair under-maintained facilities and infrastructure in order to bring them up to current standards, as well as
make necessary improvements to accommodate the current needs of the campuses. Also, the recently enacted statutory named line clarification and new definition allows the University to construct new utility, infrastructure, administrative and support facilities as needed. In general, projects fall into one or more of the following categories:

- Safety, code and ADA required improvements
- Roof and exterior repairs
- Building mechanical system improvements
- Utilities repairs and upgrades
- General building renovations
- Roads, walks and grounds
- Environmental remediation
- New utility, infrastructure, administrative and support facilities

Some of the major projects to be funded within this category during FY19 are the Central Utility Plant Equipment & Pumping Improvements, Infrastructure projects (Central Campus, Northwest Science Quad Phase 2, Southeast Campus, Southwest Campus, South Campus Commons), the new Northwest Quad Supplemental Utility Plant, Main Campus Parking Replacements, and various programmatic renovations.

Equipment, Library Collections & Telecommunications
The enhancement of the University’s infrastructure includes its instructional and scientific equipment. The equipment replacement category permits the University to replace outdated items with state of the art laboratory devices and computers. The funding encompasses seven major categories: management information systems, computers, research equipment, instructional equipment, furnishings, operational and public safety support and library materials.

Fine Arts Phase II
Numerous planning and design studies performed since 1991 have evaluated the needs of the School of Fine Arts. In response to these studies, the Storrs Center initiative, and the dispersal of the School of Fine Arts (SFA) facilities throughout the Storrs and Depot campuses since 1991, a Master Plan has assessed the condition of the current facilities, updated the program requirements of the School, and made draft recommendations to guide the use of UCONN 2000 funds for the School. The scope of this project includes façade repair and replacement at the Drama and Drama-Music buildings and the addition of a 30,000 square foot production facility. It will centralize production functions into a multipurpose facility, which includes scene, stage, welding, lighting and costume shops. An added benefit is the creation of an interior light court at the heart of the School. The University selected an architectural team to provide existing conditions assessments, programming, design, and documentation and construction observation services. Bid drawings were completed in the Fall of 2017. Construction is expected to start in Summer 2018 with anticipated completion in the Fall 2019.

Heating Plant Upgrade
The University completed an expansion to the existing heating plant, a new cogeneration system, in 2006. At the time of construction, spaces to accommodate a future chiller and emergency generator were incorporated should the University require additional cooling and power. The
advent of the NextGenCT program necessitates several internal updates to the plant, including condensate piping repairs, new controls, the additional chilled water generator and the emergency generator. A design team has been commissioned to prepare the plans and specifications for the emergency generator project. Construction has been delayed to FY19 due to code requirements that must be completed.

Intramural, Recreational & Intercollegiate Facilities

Athletic District
The Board of Trustees approved the Campus Master Plan 2015-2035 in February 2015 and authorized its use as a basis of design for capital projects. For the Athletics District, the Master Plan stated, “Many of UConn’s athletics programs are in need of upgrades to facilities to either address deferred maintenance in existing buildings, expand seating capacity, offer new amenities, or provide more desirable space to attract top student athletes to the University.”

The Athletic District Development will replace outdated facilities with new stadia for baseball, softball and soccer. The project will include a new 50,000 square foot Performance Center housing baseball, softball, and men’s and women’s soccer locker room facilities, strength and training areas, sports medicine, a batting facility, and related support areas. Construction of enabling infrastructure work is anticipated to start in Fall 2018 with completion of stadia facilities in Summer 2020 and the Performance Center in Fall 2020.

At the existing Freitas Ice Forum facility, a renovation of existing public space, locker rooms, coach’s offices, and strength and training areas is currently in the planning phase, with construction anticipated to begin in 2019.

Recreation Center & Infrastructure Upgrade
In order to provide for the unmet recreation needs of the campus, a new 200,000 square foot building is currently under construction with completion expected in Summer 2019. The new facility will include: activity spaces for cardiovascular and strength training facilities, racquetball courts, basketball courts, a running track, multipurpose sports areas, an aquatic center, a wellness center, indoor spaces for club sports, group fitness rooms, and flexible space for events and activities for use by the students and the UConn community. The site enabling and utility infrastructure work related to the Student Recreation Center project started in Summer 2016 with the demolition of the Connecticut Commons Residence Halls, with re-routing of various utilities including chilled water, steam, and electrical service continuing through Summer 2019.

Residential Life Facilities
This named project represents the overarching authorization to undertake activities to provide housing and dining facilities for the University’s students. Although the quantity and the diversity of campus living arrangements were expanded under the first two phases of UCONN 2000, much remains to be done. A new residence hall was constructed in 2016 and renovations of the older dormitories and code improvements are continuously ongoing. Funding will support improvements to current dormitory amenities and other deferred maintenance needs in all of the residential and dining facilities.
UConn Health

Equipment, Library Collections & Telecommunications
These funds are allocated to support the UConn Health’s equipment, needs and telecommunications infrastructure improvements. More specifically, the project line covers computers, management information systems, research equipment, instructional equipment, furnishings, and operational and public safety support. Outmoded items must be replaced with equipment that is necessary to support research and instructional activities, maintain building compliance, conserve energy and provide a safe environment for the students, staff, and those who use UConn Health services. The FY19 authorization will support the remainder of the Electronic Medical Record System, UConn HealthONE, implementation project.
## FY19 Capital Budget Spending Plan

### Proposed Projects*

#### UCONN 2000 - Storrs & Regional Campuses

- **Academic and Research Facilities**
  - Babidge Library Renovations: $1,000,000
  - EEB Biodiversity Education & Research Greenhouse: $2,000,000
  - Gant Building STEM Renovations: $35,500,000
  - STEM Research Center Science 1: $12,000,000
  - Other: $4,500,000

- **Deferred Maintenance/Code Compliance/ADA Compliance/Infrastructure Improvements & Renovation Lump Sum and Utility, Administrative and Support Facilities**
  - Code Corrections: $3,000,000
  - CUP Equipment Replacement & Pumping Improvements: $2,200,000
  - ESCO (Reimbursement): $16,911,346
  - Infrastructure-Central Campus: $2,000,000
  - Infrastructure-East Gant Tunnel to CUP Steam/Electrical Service: $500,000
  - Infrastructure-North Eagleville Road Phase 3: $900,000
  - Infrastructure-Northwest Science Quad Phase 2: $6,500,000
  - Infrastructure-Southeast Campus: $4,700,000
  - Infrastructure-Southwest Campus: $19,100,000
  - Northwest Science Quad Supplemental Utility Plant: $7,000,000
  - Parking-Main Campus Replacements: $11,500,000
  - Parking-Stamford Campus Surface Lot: $2,700,000
  - Pedestrian Safety Improvements-South Campus Commons: $3,400,000
  - Programmatic Renovations: $6,532,872
  - Other: $16,405,782

- **Equipment, Library Collections & Telecommunications**
  - Equipment, Library Collections & Telecommunications-EMR: $13,000,000

- **Subtotal of Storrs & Regional Campuses**: $187,000,000

#### UCONN 2000 - UConn Health

- **Equipment, Library Collections & Telecommunications-EMR**: $13,000,000

- **Subtotal of UConn Health**: $13,000,000

#### Total UCONN 2000 State Bond Funds

- **$200,000,000**

#### University Funds

- **Access, Appearance & Safety Repairs & Improvements**: $7,000,000
- **Central Utility Plant Improvements**: $9,800,000
- **Equipment/IT Systems**: $4,300,000
- **Facilities Repairs & Improvements**: $6,500,000
- **Other**: $7,400,000

- **Total University Funds**: $35,000,000

#### UConn Revenue Bonds

- **Recreation Center and Infrastructure**: $98,000,000
- **Athletics District**: $27,000,000

- **Total UConn Revenue Bonds**: $125,000,000

#### Grand Total FY19 Capital Budget

- **$360,000,000**

*Projects less than $500,000 are approved by UConn administrative committee. Projects costing $500,000 or more are submitted for Board action on a project by project basis.
## UCONN 2000 Bonds
### State Bond Phasing Plan for Informational Purposes Only - Revised 6/27/18

<table>
<thead>
<tr>
<th>Project</th>
<th>FY05-FY18</th>
<th>FY19</th>
<th>FY20-FY27</th>
<th>Total Phase III</th>
<th>Change from 6/28/17</th>
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